# Purchase management **Jeremy Hollows-Carretour SA**

**Logistics & the Internet** 

Zaragoza - October 30th





## The importance of purchasing to retailers

- Merchandise 70-80% of revenue
- Services 5-10% of revenue
- Property 5-10% of revenue





#### If we are going to provide a return to our shareholders-

#### We have no choice but to do it well!





## Internet purchasing tools and their uses

- Public catalogue/e-procurement
- Contract and call-off
- Request for quote
- Auction
- Search





#### Catalogue

Contract and call-off Request for quote

Auction

Search

#### **Catalogue and e-procurement**

- Use catalogue, either maintained internally or externally
- Use e-procurement tool to manage workflow and approval
- Use internet based edi/xml protocols for transactions





Contract and call-off

**Request for quote** 

Auction

Search

#### Contract

- Negotiate procurement traditionally or with auction/RFQ process
- Potentially use collaborative processes for generating call off
- Use internet based edi/xml protocols for transactions





**Contract and call-off** 

**Request for quote** 

Auction

Search

## **Request for Quote**

- Prepare your requirements/specification
- Publish requirements either to specified vendors OR to total vendor community
- One or multiple rounds of offers
- Generate purchase order and manage all transactions using internet





**Contract and call-off** 

**Request for quote** 

Auction

Search

- Prepare your requirements/specification
- Publish requirements either to invited vendors OR to total vendor community

Auction

- Multiple bids received until time-expiry, after possible auto-extend
- Generate purchase order and manage all transactions using internet





**Contract and call-off** 

**Request for quote** 

Auction

Search

 How do you find new sources of supply/lower costs etc.?

 Search capability using registry and multiple catalogues

Search

For an industry this requires industry initiative/exchanges or both





#### GlobalNetxchange

An electronic marketplace facilitating communication, connection and collaboration among retailers and suppliers globally.

- open to all retailers, wholesalers and suppliers...neutral
- Retailers and Suppliers can become members of the exchange at very minimal cost... barriers to entry are low





### **Role of Equity Partners**



- -Provide equity to fund the exchange
- -Committed the majority of their purchase volume to create liquidity
- -Share a common vision
- -Share in the governance of the exchange
- -Committed to collaboration
- -Committed to executing quickly





## There are also non-equity members



#### GNX Product and Service Framework

#### **B2B Transaction Hub**

eMarketplace Tools





Value Added Services

Integrated Supply Chain

Tools



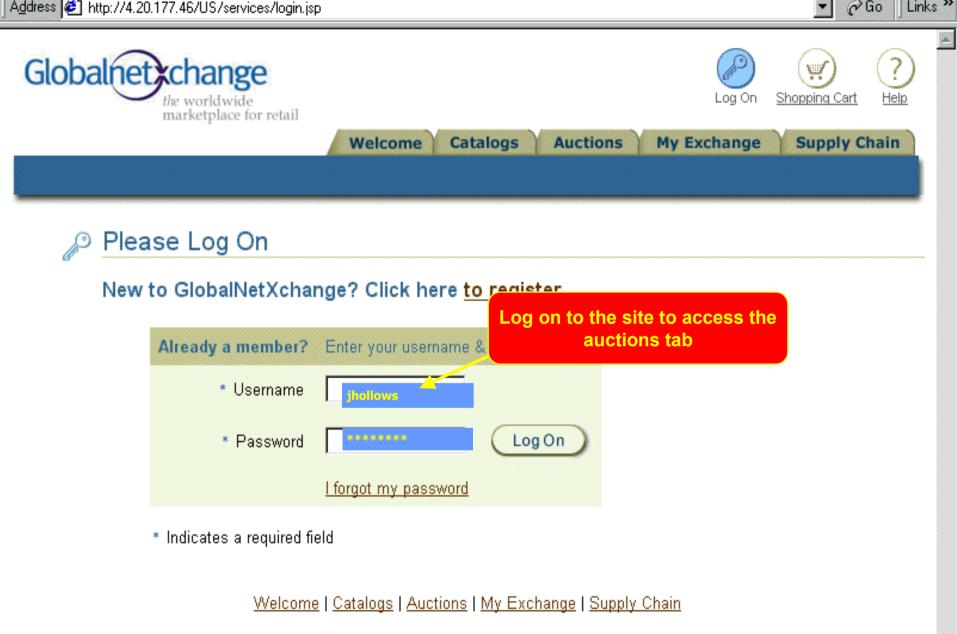




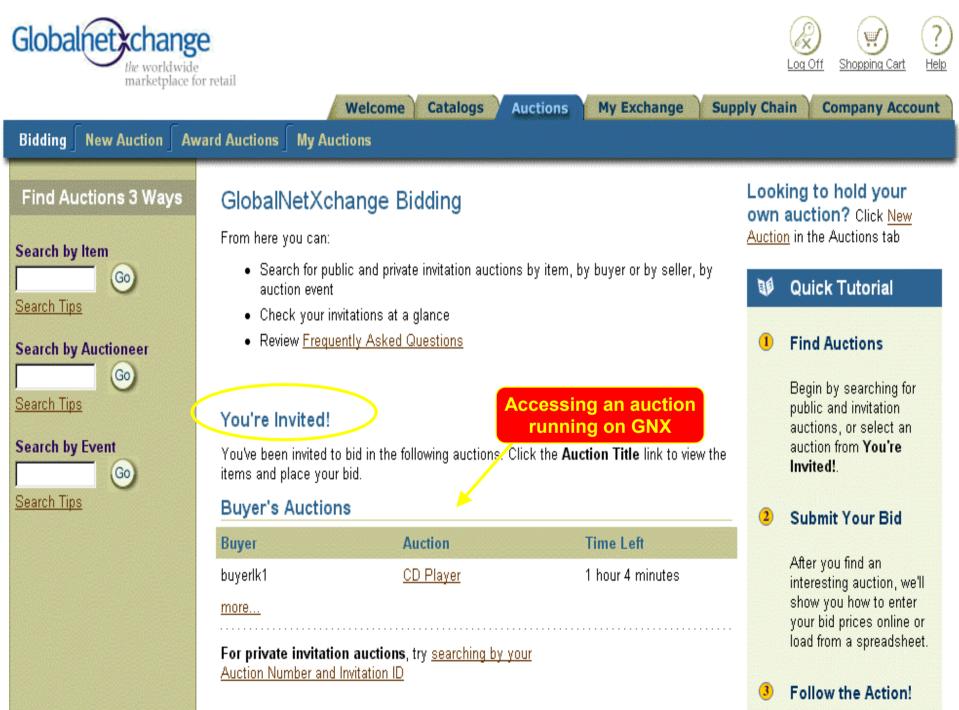
🙆 Internet

#### Headquarters

• • 1301 Shoreway, Suite 125 Belmont, California 94022



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Welcome Catalogs

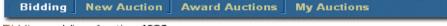
Auctions N

My Exchange Supply Chain

**Company Account** 

Help

Shopping Cart



Bidding > View Auction 1986

#### **Buyer's Auction Auction 1986** G Time-Saving Tip Are there several items that ► Place New Bid you want to bid on this auction? View Bid History (5 Bids) You can export the auction Auction Information items as a spreadsheet, enter your bid in speadsheet and then publish your bid to Auctioneer buverik1 GlobalNetXchange. Contact BUYERLK1 Auction date and time Auction Title CD Player Export this auction (start, end, extend) Auction Event Bidding Time Left 47 minutes Auction Open Date 14-09-2000 02:54 PST Learn More .... Auction Close Date 14-09-2000 04:00 PST Auction Preview Date 14-09-2000 02:54 PST Business Award Date 15-09-2000 05:00 PST Auction and business Click here to view business terms including instructions from the auctioneer and attachments award rules **Bidding Rules** Bidding is by invitation only. All GlobalNetXchange members can see the bids (but not who bid) A bid may include any item(s) on the auction A bidder may rebid in a auction AutoExtend all items a maximum of unlimited times for a duration of 20 minutes Auction bid prices must decrease with minumum bid decrement of 0.1 Items summary, (US dollar) dates and volumes Auction Items

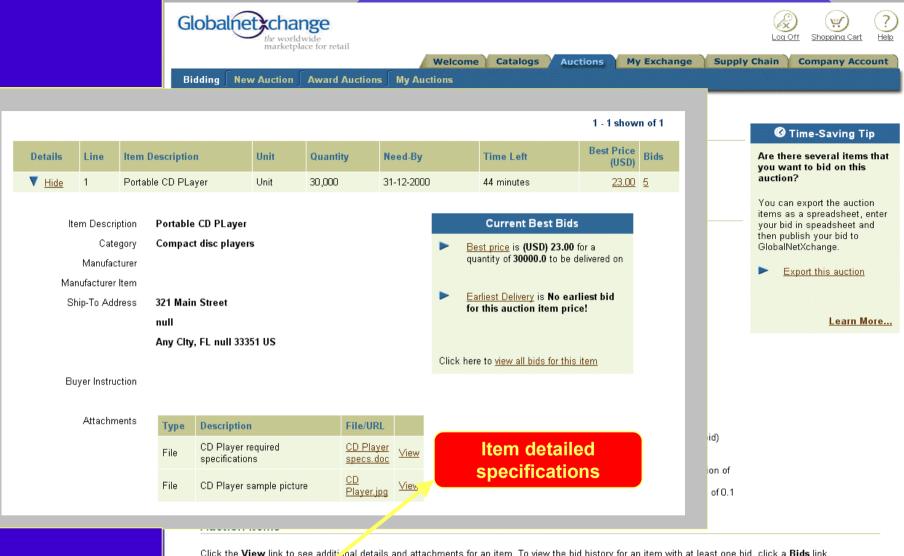
Click the **View** link to see additional details and attachments for an item. To view the bid history for an item with at least one bid, click a **Bids** link. If an item has multiple bids, click the **Best Price** link to view the best price bid (if an item has no bids, this is the published bidding start price).

Details	Line	Item Description	Unit	Quantity	Need-By	Time Left	Best Price (USD)	Bids
► <u>View</u>	1	Portable CD PLayer	Unit	30,000	31-12-2000	47 minutes	23.00	5

1 - 1 shown of 1

1 - 1 shown of 1

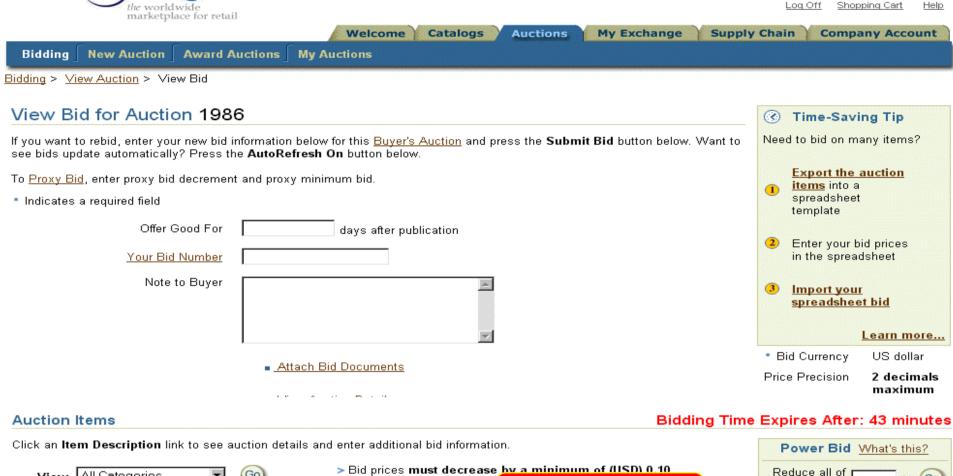
Place Bid View Bid History Export to Spreadsheet

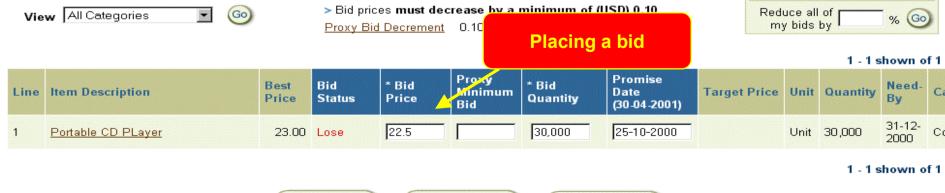


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Details	Line	Item Description	Unit	Quantity	Need-By	Time Left	Best Price (USD)	Bid
► <u>View</u>	1	Portable CD PLayer	Unit	30,000	31-12-2000	47 minutes	23.00	







Clear Changes

Auto-refresh On

Submit Bid



Bidding > View Auction > View All Bids

View all bids for item Portable CD PLayer (Buyer's Auction 1986)	Auction 1	arget
Fo view all current bids for an item, select the item and click the View All Bid Items button. Or click a Bid link.	Unit	UNT
▶ Place Bid	Quantity	30,000
	Need-By	31-12-2000
View Auction 1986	Bid Start Price (USD)	26.00

	<pre>/our current, active bid for this item is highlighted with bold text. Gort by Price  C Ascending C Descending C Desc</pre>									
									1 - 3 shown of 3	
Select	Status	Bidder	Bid	Time of Bid (PST)	Promise Date	Unit	Quantity	Price	Total (USD)	
•	Win	This is your bid!	<u>5824</u>	14-09-2000 03:20	25-10-2000	UNT	30,000	22.50	675,000.00	
c	Lose		<u>5823</u>	14-09-2000 03:12		UNT	30,000	23.00	690,000.00	
c	Lose		<u>5821</u>	14-09-2000 03:10		UNT	30,000	24.50	735,000.00	
Competitors'bids Place Bid View Auction										



<u>My Auctions</u> > <u>View Auction</u> > View All Bids

View all bids for item Portable CD PLayer (Buyer's Auction 2202)	Auction	Target
To view all current bids for an item, select the item and click the View All Bid Items button. Or click a Bid link.	Unit	UNT
Disgualify Bid	Quantity	30,000
View Auction 2202	Need-By	31-12-2000
View Auction 2202 View Bidders List	Bid Start Price (USD)	26.00

		bid and							<u>v</u>	iew All Bid Items
Your current, active bid for this item is highlighted with bold text.										
9	Sort by Price  C Ascending  C Descending			Monitor bidding: auctioneer's screen						
										1 - 3 shown of 3
	Select	Status	Bidder	Bid	Time of Bid (PST)	Promise Date	Unit	Quantity	Price	Total (USD)
	6	Win	Supplier Three	<u>6280</u>	29-09-2000 11:39		UNT	30,000	22.50	675,000.00
	С	Lose	Supplier Two	<u>6279</u>	29-09-2000 11:38		UNT	30,000	23.00	690,000.00
N	0	Lose	Supplier One	<u>6276</u>	29-09-2000 11:36		UNT	30,000	24.00	720,000.00

### What does this mean for suppliers, retailers and consumers?





#### The need for standards

- More than one exchange
- Every seller is also a buyer.
- If we don't have standards businesses can't communicate
- If businesses can't communicate there is no opportunity to deliver benefits
- Exchanges need to communicate





#### Carrefour's approach to exchanges

- Get connected
- Experiment with auctions
- Global connectivity structure for Megahub
- Pilot with capable suppliers
- Focus, don't try to do everything tomorrow
- Set the team real objectives success breeds success





### The 5 P's for Successful B to B

- People
- Partners
- Process
- Power of technology
- Passion



